

CONTACT INFORMATION



MEMBER STATE INSTITUTIONS:

Ministry of Finance of the Republic of Croatia
Katančićeva 5, Zagreb, Croatia
<http://www.mfin.hr>

Central Finance and Contracting Agency
Ulica grada Vukovara 284, Zagreb, Croatia
<http://www.safu.hr>

BENEFICIARY COUNTRY INSTITUTIONS:

Ministry of Finance
Dame Gruev 12, Skopje
<https://www.finance.gov.mk>

Delegation of the European Union
Sv. Kiril i Metodij 52b, Skopje
https://eeas.europa.eu/delegations/former-yugoslav-republic-macedonia/area/contacts_en

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Twinning is an instrument of administrative cooperation between public administrations of beneficiary countries and institutions of the EU member states with the aim of assisting and transferring expertise and knowledge related to application and implementation of the Acquis of the European Union.

Twinning provides technical and administrative assistance to the public administration of the beneficiary countries and it contributes to building long-term relations between the existing and future EU member states.

“The European Union is made up of 28 Member States who have decided to gradually link together their know-how, resources and destinies. Together, during a period of enlargement of 50 years, they have built a zone of stability, democracy and sustainable development whilst maintaining cultural diversity, tolerance and individual freedoms.

The European Union is committed to sharing its achievements and its values with countries and peoples beyond its borders”.

The European Commission is the EU's executive body.



Find more on project on www.mfin.hr and www.finance.gov.mk



The European Union's IPA Programme

TWINNING LIGHT PROJECT

“FURTHER IMPROVEMENT OF INTERNAL CONTROL SYSTEM”

MK 14 IPA FI 02 18 TWL

This project is implemented by the Ministry of Finance of the Member State and the Ministry of Finance of the Beneficiary Country



BACKGROUND INFORMATION

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The Beneficiary Country has undertaken extensive efforts in recent years in the field of Public Internal Financial Control (PIFC) and successfully implemented activities to create preconditions for establishment and development of internal financial control system.

Today, when the institutional structure is established, organized and all legal preconditions for functioning of PIFC system are created and adopted, further development of PIFC is needed, which among others also includes development of PIFC system through improvement of legislation, elaboration of methodological tools in financial management and control (FMC) and internal audit (IA); building up capacities of budget users on central and local level to manage efficiently public funds and enhancing the co-ordination and supervision role of the Central Harmonization Unit (CHU), Ministry of Finance.

Duration and budget of the project:

- Implementation of the project started on 15 October 2018;
- The project duration is 8 months;
- The budget of the project is 250.000,00 EUR.

Project Leader of the Member State:

Ms Danijela Stepić
Head of Sector for Preparation of
State Budget Proposals,
Ministry of Finance of the Republic of Croatia,
Katančičeva 5, Zagreb

Project Leader of the Beneficiary Country:

Mr Trajko Spasovski
Head of PIFC Department,
Ministry of Finance, Dame Gruev 12, Skopje



PROJECT OBJECTIVE AND ACTIVITIES

PROJECT OBJECTIVE

The project aims at further development of public internal financial control (PIFC) system through improvement of legislation, elaboration of methodological tools, building up capacities of budget users to manage efficiently public funds and enhancing the co-ordination and supervision role of the Central Harmonisation Unit of the Ministry of Finance.

TARGETED GROUPS

The main targeted groups within this project are the CHU of the Ministry of Finance, management and FMC staff and internal auditors from central and local level budget users.

The CHU is responsible for overall coordination of development of the PIFC system in compliance with international standards and EU best practice. Management in the budget users with support of FMC staff and internal auditors are responsible for practical implementation of PIFC.

Stakeholders within the Beneficiary Country, which are also targeted groups in this project, are the Ministry of Information Society and Administration and the State Audit Office.



PROJECT COMPONENTS AND EXPECTED RESULTS

THE RESULTS PER COMPONENTS:

Component 1: Improved legal framework and methodological tools in FMC and IA

- Reviewed and harmonized draft PIFC law;
- Prepared final version of PIFC law;
- Reviewed and improved existing methodological tools on internal control (including IA and FMC);
- Developed new methodological tools (manual on managerial accountability).

Component 2: Developed administrative capacities of key budget users on FMC and IA on central and local level

- Performed Training needs assessment (TNA) of CHU and key budget users on central and local level;
- Developed and implemented Training program for FMC and IA and trained-the-trainers through 3-5 workshops;
- Performed 3 pilot audits (performance audit, compliance audit and IT audit).

Component 3: Strengthened co-ordination, supervision and reporting capacities of the CHU

- Enhanced strategic role of the CHU for the coordination of any related reforms (PAR, PFM, anti-corruption);
- Developed quality assessment manual based on PEM PAL model;
- Improved annual reporting of PIFC system (FMC/IA);
- Organized conference for the promoting of PIFC;
- Study visit to MS.

